



**Algoma University, Board of Governors
Sept 19, 2019 - Meeting of the Board
Doc Brown Lounge – 5:30pm OPEN Session**

[Google Hangout Link](#)

| ITEM | ACTION | TIME | | | | | | | | | | | | |
|--|----------------------------------|--------------------------|--------|------------------------|----------------|--------------------------|----------------------|-------------|---------------|------------------------------------|--------------|-----------|----------|-------|
| CALL TO ORDER | | | | | | | | | | | | | | |
| 1.0 WELCOME AND INTRODUCTION <div style="border: 1px solid black; padding: 10px; margin: 10px 0;"> <p style="text-align: center;">Acknowledgement of Traditional Territories</p> <p><i>We wish to acknowledge that we are on the traditional lands of the Anishinaabek Nation.</i></p> <p><i>We also acknowledge that we are on sacred lands set aside for education as envisioned by Chief Shingwauk for our children and for those as yet unborn.</i></p> </div> | | | | | | | | | | | | | | |
| 1.1 CHAIR'S OPENING REMARKS 1.2 Agenda for meeting dated Sept 19, 2019. 1.3 OPEN Minutes from June 20, 2019 [attached] 1.4 Written Reports from Board Committees and University Bodies [attached]: <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Committee/ University Body</th><th style="text-align: center;">Chair</th><th style="text-align: center;">Report</th></tr> </thead> <tbody> <tr> <td>Board Executive</td><td>Shelley Schell</td><td>Minutes of June 10, 2019</td></tr> <tr> <td>Board Finance</td><td>Mike Moraca</td><td>June 11, 2019</td></tr> <tr> <td>Nominating & Governance</td><td>Mark Pitcher</td><td>No report</td></tr> </tbody> </table> | Committee/ University Body | Chair | Report | Board Executive | Shelley Schell | Minutes of June 10, 2019 | Board Finance | Mike Moraca | June 11, 2019 | Nominating & Governance | Mark Pitcher | No report | Approval | 2 Min |
| Committee/ University Body | Chair | Report | | | | | | | | | | | | |
| Board Executive | Shelley Schell | Minutes of June 10, 2019 | | | | | | | | | | | | |
| Board Finance | Mike Moraca | June 11, 2019 | | | | | | | | | | | | |
| Nominating & Governance | Mark Pitcher | No report | | | | | | | | | | | | |
| MOTION: <i>That the Board approve the agenda & minutes as presented.</i> Moved by: _____ Seconded by: _____ | | | | | | | | | | | | | | |

| | | |
|--|----------------------------|------------------|
| 2.0 Report from the President 2.1 September President's Report [attached] | Information | 10 Min |
| 3.0 Presentations 3.1 Progress Reporting: Strategic Priorities 3.2 Strategic Mandate Agreement | Information Information | 15 min 10 min |
| 4.0 BUSINESS ARISING - None | | |
| 5.0 ITEMS FOR DECISION / DISCUSSION - None | | |
| 6.0 NEW BUSINESS ITEMS - None | | |
| 7.0 INFORMATION ITEM 7.1 Strategic Enrolment Management Report [attached] 7.2 Campus Master Plan Update [attached] 7.3 John Rhodes Scholarship Dinner [attached] 7.4 Fifth Annual National Reconciliation Forum [attached] 7.5 Campus Renovations [attached] | Information | 10 Min |
| 8.0 MOVE INTO CLOSED SESSION MOTION: <i>That the Board move into the CLOSED Session of the Sept 19, 2019 meeting</i> Moved by: _____ Seconded by: _____ | Approval | 1 Min |

| | | |
|--|----------|-------|
| 17.0 ADJOURNMENT MOTION: <i>That the Sept 19, 2019 meeting of the Algoma University Board of Governors be adjourned</i> Moved by: _____ Seconded by: _____ | Approval | 1 Min |
|--|----------|-------|

Next meeting date: November 28th, 2019

OPEN SESSION

Present: S. Schell, N. Boyle, A. Lambert, R. Linklater, A. Vezina, M. Nogalo, A. M. Jones, C. Sayers, J. Belisle, M. Moraca, D. Nanang, S. Horn

Regrets: C. Jamieson, L. Grawbarger, I. Imre, P. Danquah, M. Pitcher, M. Nadeau

Guests: B. Leahy, R. Battisti, D. Rogers, B. Kelly,

1.0 INTRODUCTION

1.1 Chair's Opening Remarks

The Board Chair asked Board members to declare 'conflicts of interest'.

1.2 Consent Agenda

MOTION Moraca/A.M. Jones

That the Board of Governors approve all items listed under the consent agenda for the meeting of June 20, 2019.

1.2a Agenda for the meeting dated April 30, 2019

1.2b Minutes of the meeting dated March 28, 2019

Carried

1.3 Written Reports from Board Committees / University Bodies

MOTION Lambert/Schell

That the Board of Governors approve the following reports from Board Committees and University Bodies as follows:

Minutes, Board Executive, April 15, 2019

Minutes, Board Finance, April 15, 2019

Minutes, Nominating and Governance, May 22, 2019

Carried.

2.0 PRESENTATIONS

N/A

3.0 REPORT FROM THE PRESIDENT

The President's report was presented at the Annual General Membership meeting.

4.0 BUSINESS ARISING

4.1 Fifth Annual National Building Reconciliation Forum

MOTION Lambert/Belisle

That the Algoma University Board of Governors supports the efforts of Administration to jointly host the Universities Canada 5th Annual National Building Reconciliation Forum and all associated financial commitments (up to \$ 50K) as allocated within the 2019-20 operating budget.

Note: This motion is required for some funding proposals underway.

Carried.

4.2 Children of Shingwauk Alumni Association - Algoma University Partnership Agreement [Attachment 4.2]

MOTION Boyle/Linklater

That the Board of Governors approves the Children of Shingwauk Alumni Association Partnership Agreement as presented.

Carried.

5.0 ITEMS FOR DECISION/DISCUSSION

5.1 Voluntary Retirement Incentive Program [Attachment 5.1]

Battisti provided the Board information regarding the voluntary retirement program.

5.2 Campus Planning and Renovation [Attachment 5.2]

Battisti provided the Board with an update to the current planning and renovations at Brampton.

6.0 NEW BUSINESS

None.

7.0 INFORMATION ITEMS

None

8.0 MOVE INTO CLOSED SESSION

MOTION Linklater/Boyle

That the Board move into the CLOSED session of the June 20, 2019 meeting, for discussion relating to sensitive budget matters.

Carried.

17.0 APPROVALS OF MOTIONS MADE IN CLOSED SESSION

MOTION Schell/Nanang

That the Board of Governors approves the motions that were made in CLOSED session.

Carried.

18.0 ADJOURNMENT

MOTION Linklater/Jones

That the June 20, 2019 meeting of the Algoma University Board of Governors be adjourned.

Carried.

Present: A. Vezina, R. Linklater, N. Boyle, M. Nogalo, S. Schell

Regrets: M. Nadeau, D. Nanang

Guests: D. Marasco, D. Rogers, R. Battisti, B. Krmpotich

1.0 CALL TO ORDER

2.0 APPROVAL OF AGENDA

MOTION: Boyle/Schell

To approve the OPEN Agenda for June 10, 2019 meeting of the Board Executive.

Carried.

3.0 APPROVAL OF MINUTES

MOTION: Linklater/Schell

That the Board Executive approve the OPEN minutes of April 15, 2019.

Carried.

4.0 BUSINESS ARISING

None

5.0 PRESIDENT'S REPORT – OPEN

The President indicated that the Brampton construction [Phase 2] will be forwarded to Board Finance on Tuesday, June 11, 2019. She added that the University has developed a proposal to request funds to invest in Algoma at Brampton.

6.0 ITEMS FOR DECISION/DISCUSSION

6.1 Agenda for the Annual General Membership meeting [June 20, 2019]

6.3 OPEN Agenda, Board of Governors meeting June 20, 2019

The Committee discussed the OPEN agenda for the June 20, 2019 meeting of the Board of Governors.

7.0 NEW BUSINESS

None

8.0 MOVE TO CLOSED SESSION

MOTION:

That the Board Executive move to the CLOSED session of the meeting of June 10, 2019.

Carried.

15.0 Adjournment

MOTION:

That the Board Executive meeting adjourn.

Carried.

Algoma University
Minutes of Board Finance Committee
Tuesday, June 11th, 2019
EW205, 5:00pm
OPEN SESSION

Present: S. Schell, R. Battisti, R. Linklater, A. Vezina, I. Imre, M. Nogalo

Guests: M. Murtha, B. Gridale-Briski, B. Krmpotich, D. Rogers, C. Wilson, S. Sherbatocv and P. Purcell (PHN), E. James, D. Lawson, D. Galotta, D. White, T. Araba

Regrets: M. Moraca, AM Jones,

1. CALL TO ORDER

S. Schell called the meeting to order at 5:30 pm.

2. Declaration of Conflicts of Interest

None.

3. APPROVAL OF AGENDA

Discussion of replacing the Committee Chair was added to New Business.

MOTION M. Nogalo/I. Imre

To approve the Agenda as presented.

Carried.

4. Pension Presentation with Phillips, Hagar, and North

S. Sherbatocv and P. Purcel from PHN were present to provide an overview of the University's Pension plan and investment policy. Members from the Pension Advisory Committee were also in attendance.

5. BDO Audit Planning Report with Alicia Burgoyne

N. Dool and A. Burgoyne were in attendance to present their audit schedule for the upcoming fiscal year-end.

6. APPROVAL OF THE MINUTES

MOTION R. Linklater/M. Nogalo

To approve the minutes of the meeting of April 15th, 2019 (open session) as presented.

Carried.

7. ITEMS FOR DECISION

7.1 Purchasing Commitment - Marketing - Twenty6Two International

B. Krmpotich prepared a briefing note on the purchasing commitment with the University's marketing firm. The report detailed the expected spend on advertising for the coming fiscal year, which is expected to be up to \$400k. Based on University's Purchasing of Goods and Services - Policy and Procedures, there is no requirement for the Finance Committee to recommend any Purchasing Commitments; however, based on the terms of reference related to financial oversight, a new practice should be established for such purchasing commitments.

MOTION M. Nogalo/A. Vezina

That the Finance Committee recommends to the Board of Governors the approval of the purchasing commitment of up to \$400,000 with Twenty6Two International.

Carried.

7.2 External Auditors Renewal

Discussion occurred around extending BDO as the University's auditors for an additional three year term, as per the contract.

MOTION R. Linklater/M. Nogalo

That the Finance Committee recommends to the Board of Governors the firm of BDO be re-appointed as the auditors for Algoma University for an additional three-year term beginning May 1, 2019.

Carried.

8. BUSINESS ARISING

None.

9. NEW BUSINESS

9.1 Replacing Finance Committee Chair

As S. Schell will be the new Board Vice-Chair we need to find a new Chair for the Finance Committee. M. Noglao nominates M. Moraca.

MOVED M. Nogalo/S. Schell

That M. Moraca be appointed as the new Chair of the Finance Committee.

Carried.

This nomination will be finalized at the Board AGM.

10. ITEMS FOR INFORMATION

10.1 April 30, 2019 Draft Operating Statements

M. Murtha led a review of the draft operating statements, noting that April 2019 year to date resulted in a net operating cash flow of \$0.5 M, which is an increase of approximately of \$5K from previous year (April 2018). Operating revenues are \$31.9 M or approximately 111% of total revenue expected for the year and is \$2.1 M favorable compared to previous year.

10.2 Fiscal 2019-20 Finance Committee Work Plan and Terms of Reference review

The work plan and terms of reference were reviewed.

10.3 Update on Campus Planning and Renovations

The report prepared by S. Maurice was reviewed and changes to the format and content were suggested so that tracking can take place more easily. A revised report format will come forward at the next committee meeting.

10.4 Update on Voluntary Retirement Incentive program

An update on the program was provided. R. Battisti noted that the financial impact from the program won't be experienced until the next fiscal year. R. Battisti will provide an update to the Committee once the program is released and the uptake is known.

11. CLOSED SESSION

MOTION: R. Linklater/I. Imre

To move into closed session.

Carried.

12. CLOSED SESSION

13. MOTIONS FROM CLOSED SESSION

MOVED I. Imre/R. Linklater

To ratify any decisions made in closed session and to adjourn the meeting.

Carried.

The meeting was adjourned at 6:55 pm.

NEXT MEETING DATE: September 10, 2019

NEW. BEGINNINGS.

PRESIDENT'S REPORT
SEPTEMBER 2019





PRESIDENT'S MESSAGE

September is a special time for our University as we [welcome](#) new students, faculty and staff to our Brampton, Sault Ste. Marie and Timmins campuses. It has been wonderful to meet many new faces and from all accounts, I believe we have an incredible group of new students and employees joining our community. I want to thank the many hands responsible for getting each campus ready this Fall; a true team effort on all fronts!

I also want to take a moment to extend a word of welcome to the new members of the Senate and Board of Governors. Our University, under the leadership and direction provided by these two governing bodies is in the midst of an exciting period of planning and change. Under your leadership, we have moved forward with four key priorities from our Strategic Plan:

- Enhancing the overall student experience;
- Increasing enrolment on all three campuses through strategic enrolment management;
- Moving forward with our commitments to Truth and Reconciliation and the University's Special Mission; and
- Increased workplace readiness and experiential learning opportunities.

We are seeing record enrolment growth, new program development and expansion, increased opportunities for our students and plans underway for enhancing student experiences, student spaces and student supports. The important work we are doing in partnership specific to our Special Mission and the history of this site is increasingly garnering attention from across the country. We look forward to hosting the Universities Canada National Reconciliation Forum being held October 8-10th.

This year will be marked by some very important planning commitments that will set the stage for the next seven to ten years. We will complete a Campus Master Planning exercise with a full internal and external consultation that will guide us into a very exciting future; we will complete the Strategic Mandate Agreement (SMA 3 2020-25) negotiations with the Ministry of Training, Colleges and Universities that will outline our commitments to the province specific to the metrics they are providing and we will complete the next set of Academic and Research plans for the organization. These plans will align with the 2016-2021 Strategic Plan and will provide further clarity and vision, positioning the University to achieve its target growth of 3000 FTE students by 2024, and we are well on our way. Based on the Spring and Fall enrolment numbers, we are confident that we will surpass the 2019-2020 target of a 20 percent enrollment growth and projection of 1450 FTE.

This issue of the President's Report provides an overview of the progress we continue to make on the four strategic priorities while highlighting some of the exceptional talent we have within the organization. Thank you - Chi-Miigwech to everyone who has played and continues to play a part in this exciting chapter of our history. In particular, I want to acknowledge our external partners and in particular the City of Brampton, the City of Sault Ste. Marie and the City of Timmins. Thank you for believing in us, thank you for committing to us and thank you for spreading the word about what an exceptional place Algoma is to work, study and play. It is an absolute honour and pleasure to be the President of Algoma University during this exciting period of its history. This is going to be an incredible year!

Asima Vezina, President and Vice-Chancellor, Algoma University

STRATEGIC PRIORITY: STUDENT EXPERIENCE



O-Week

As all are aware, a number of staff, faculty and student leaders organized a range of successful [O-Week](#) activities across our campus communities. I had the distinct pleasure of participating in events in Brampton and Sault Ste. Marie and look forward to connecting directly with students and faculty from our Timmins campus in the very near future.

Campus Master Plan

Thanks to all faculty, staff and students who have provided input over the last number of months as part of our Campus Master Planning exercise for the Sault Ste. Marie campus. From online surveys to town hall sessions and various interviews, IBI Group has been gathering feedback from internal and external stakeholders in order to support our efforts.

We have the last round of consultation occurring in September and look forward to a draft plan being presented to our Board and Senate in November followed by a final document to be released in January. September 26th marks an important date for the final round of student consultation in the Shingwauk Auditorium. We will continue to work on the Brampton consultation over the fall. Phase two of our expansion plan for the Centre of Social, Cultural and Economic Innovation is almost complete with further work being done on potential housing strategies and lease space to be confirmed this fall.





STRATEGIC PRIORITY: STRATEGIC ENROLMENT MANAGEMENT

Fall Enrolment Update

Although a more detailed update will be released following the close of the fall registration period, based on preliminary data, overall enrolment is on track to exceed 2019-2020 budget projections. Growth is occurring at all three campuses and, to date, the University has registered over **800 new students**, including over 300 in Brampton. Although an increase in International students is driving growth, Algoma's first year domestic class is double the size of last year's domestic intake. India is the country of origin for the largest percentage of Algoma's International student population, however, the university's continued efforts to diversify are paying dividends with the current student body **representing 53 countries** from around the world.

As per the first phase of the SEM strategy where we focused on programs with the greatest likelihood of significant growth, the School of Business and Economics, School of Life Sciences and the Environment and Computer Science have been the biggest drivers of this growth. Having said this, many programs are currently experiencing some increase.

I would like to extend my sincere appreciation to all members of the Strategic Enrolment Management (SEM) Committee, Faculties, Recruitment and Communications teams and all others are working diligently to drive forward the changes required to reach the long-term enrolment target of 3000 Full-Time Equivalent (FTE) students by 2023-24. The success of this priority has and will continue to require everyone's involvement and will position the University for a very bright and positive future.

SSM Campus Renovations

To accommodate enrollment growth a number of construction projects are being worked through the design process including but not limited to: a new space for computer science that will house four new computer labs as well as other complementary programming space and a new home for the School of Business and Economics that will

see approximately 7000 square feet of additional space added to our campus. As well, through AUSU's leadership and funding commitments, the Speak Easy will experience a full renovation to make this space much more comfortable, inviting and student friendly. Finally, Student Success Central is also being re-designed to ensure this centre can maximize its impact as the one-stop shop for student supports. While there is much more underway in the Campus Master Planning exercise, a more detailed communication will be provided in the upcoming months.

Brampton Campus Expansion

The enrolment growth experienced in Brampton during the 2018-19 academic year was primarily attributed to the development of graduate certificate programming within the School of Business and Economics. In order to accommodate growing student numbers, an initial phase of campus expansion resulted in the creation of new classrooms, collaborative meeting rooms, faculty offices and other student spaces. As the fall term commences, School BE students and faculty are being welcomed into this new space, the feedback to-date has been outstanding. An official ribbon cutting ceremony is being targeted for late fall. Two new state of the art computer science classrooms are in process of renovation as part of this expansion as well.

The long-term success of our Brampton campus is tied to the diversification of our academic programming. Algoma's expansion efforts recently received financial support in the amount of \$7.3 million from the City of Brampton. Phase Two expansion will support classroom, lab and student space enhancements to accommodate enrolment growth to 1000 students while enhancing our presence within Garden Square in the heart of downtown Brampton. By Fall 2020, in addition to programming currently offered by the School of Business & Economics, Algoma University will offer programs in Computer Science, Psychology, and Community Economic and Social Development, with additional new programs to follow by 2023. Students at Algoma University's newly established *Centre for Social, Cultural & Economic Innovation* will obtain an education that prepares them to make significant contributions to the Brampton community and beyond.





5th Annual Building Reconciliation Forum



**Universities
Canada.**
**Universités
Canada.**

STRATEGIC PRIORITY: SUPPORT FOR OUR SPECIAL MISSION

5th Annual Building Reconciliation Conference

Plans continue to unfold for the [5th Annual Building Reconciliation Forum](#) taking place on our campus from October 8th through 10th. This year's [pre-forum](#) and [forum](#) have been designed to engage University President's and their leadership teams in a national dialogue to consider the role of Canadian Universities during the next five years of reconciliation in this country. An impressive agenda of keynote speakers, plenary sessions, land- and culture-based learning activities and social events will ensure a truly memorable experience for all delegates. Live streaming is being investigated to enable classrooms to participate as part of their learning.

I encourage all members of the Algoma University community to reach out to Elizabeth Webkamigad, Director of the Shingwauk Residential Schools Centre to find out how you can volunteer or participate in all, or a portion of, this once in a [lifetime event](#).

Thanks to all those from Universities Canada, Shingwauk Kinoomaage Gamig, Nipissing University, Cape Breton University, the University of Northern British Columbia and Algoma University who have partnered on this incredible event, one that that will help raise our national profile and the importance of this part of our Special Mission.



AU Faculty Member Named Canada Research Chair in Healing and Reconciliation

Dr. Paulette Steeves, Assistant Professor in the Department of History, has been appointed Tier II Canada Research Chair in Healing and Reconciliation, receiving \$500,000 in funding from the Government of Canada to support her efforts.

Being named a Tier II Canada Research Chair is one of the highest honours in our country for an emerging researcher in academia; we are honoured that she has chosen to conduct this research as part of the Algoma University community. Dr. Steeves understands our Special Mission and is committed to excellence in research and truth as it pertains to the First Peoples of Canada and their history here on Turtle Island. Her research will undoubtedly add a new dimension to the field of archeology. This is very exciting for our community, and for Indigenous Communities in the American continent. Dr. Steeves is committed to using scientific and indigenous approaches to seek the true origins of indigenous peoples in the Americas.

Algoma U currently has three faculty members working as Canada Research Chairs and will be filling a fourth position in the upcoming year.





STRATEGIC PRIORITY: EXPERIENTIAL LEARNING

Experiential Learning Hub

The Experiential Learning Hub, located on the 2nd level of Shingwauk Hall, is now furnished and ready for student use. The EL team looks to build on the momentum generated last year as they evaluate and improve signature EL programming, including co-operative education, Career Link, and the New Graduate Transition Program while continuing to establish and nurture partnerships with faculty and community employers to build the quality and breadth of opportunity for students. Details on corporate support for one such experiential learning initiative will be released shortly.

Summer Institutes A Success

Congratulations to all faculty and staff involved in the various summer institutes offered across our campus communities over the past number of months. As an example, the inaugural offering of the 2-week intensive Great Lakes International Summer Music Institute brought new life to our Sault Ste. Marie campus, with high calibre voice, strings and piano resonating throughout every building. Three associated concerts, including the final student concert, were awe-inspiring and I am already looking forward to next year. Thanks to everyone who had a part to play including Dr. Ed Turgeon, Frank Deresti and our partners from the former Algoma Music Camp who have planted a seed that will continue to grow. Other examples include CESD institutes at all our campus locations and intensive courses to support learners from ONWAA and NALMA.



UPCOMING EVENTS

| | |
|------------|--------------------------------------|
| Sept 16-20 | Anishinaabe Welcome Week |
| Sept 26-28 | Homecoming |
| Oct 8-10 | Building Reconciliation Forum |
| Oct 23 | John Rhodes Scholarship Dinner |
| Oct 30 | Campus Trick or Treat for United Way |



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| | |
|-----------------------|---|
| Topic | Strategic Enrolment Management Report Board Report (Open) Sept 19, 2019 |
| Purpose | Detailed Enrolment Report for OPEN session |
| Prepared by | Brent Krmpotich, Director of Enrolment Management and International Operations |
| Background | Strategic Enrolment Management (SEM) has been named as one of four strategic priorities of the Board and Senate. The University is implementing key growth strategies focused on the mandate of increasing enrolment on all three campuses: Sault Ste. Marie, Brampton and Timmins with the goal of growing to 3,000 FTE by 2024. |
| Current Status | <p><u>1.0 2019-20 Enrolment</u></p> <p>The University expects 2019-20 enrolment to exceed the budgeted projection of a 22% increase based on the following factors:</p> <ol style="list-style-type: none"> 1. Spring enrolment increased significantly (284.5 vs. 114.1 last year, 149% increase) 2. Record fall intake (over 850 new students vs. 570 last year) 3. Brampton expansion (433.7 FTE vs. 117 FTE last year, 268 % increase) 4. International growth (727.7 FTE vs. 170.5 FTE last year) <p>1.1 Record Fall Intake</p> <p>This fall the university registered over 850 new students. This compares to 570 new students last year. The Sault Ste. Marie campus welcomed 540 new students while 334 new students joined the Brampton campus. In Sault Ste. Marie the most popular programs this fall are Computer Science, Biology, Business and Psychology. In Brampton the most popular programs this fall are the Graduate Certificate in Business Administration and the Graduate Certificate in Information Technology. While International growth was a major contributor to the record intake this year the size of the first year domestic class nearly doubled as well.</p> <p>1.2 Growth At All Three Campuses</p> <p>The university's enrolment continues to grow at all three campuses, Sault Ste. Marie, Brampton and Timmins. The Brampton campus saw the most significant growth with an enrolment increase of 249% or 312 FTE compared to last year. The Sault Ste. Marie campus enrolment grew by 31% or 247 FTE. The Timmins campus grew by 36% or 9 FTE.</p> |

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| | <p>1.3 Diverse Student Body</p> <p>The university's international strategy continues to achieve results as there are currently 53 different countries represented in Algoma's student body. Indian students make up the largest cohort of international students studying at Algoma. The university also has sizeable cohorts of students from China, Nigeria, Bangladesh, Sri Lanka and the United States enrolled this term. Diversifying the international enrolment is a key objective of the university's Strategic Enrolment Management (SEM) committee.</p> <p>The number of first year Anishinaabe students enrolled at the university is up compared to the 2018-19 academic year. Increasing Anishinaabe enrolment on campus will be a priority and a new recruitment strategy is being developed for the recruitment season</p> |
| Future Status | <p>The university is continuing to develop a number of SEM strategies to achieve its enrolment goal of 3,000 FTE by 2024. In 2019-20 the focus of the SEM committee is on supporting program expansion in Brampton, diversifying international enrolment, expanding college pathway agreements and exploring E-learning opportunities. Marketing will focus on the School of Business and Economics, the School of Life Sciences and the Environment, Computer Science and programming specific to Anishinaabe Studies/Special Mission.</p> |

| | |
|--------------------------|---|
| Topic | Campus Master Plan Board Report (OPEN) Sept 19, 2019 |
| Purpose of Report | Detailed update on the Campus Master Plan for OPEN session |
| Prepared by | Colin Wilson, Director of Strategic Advancement |
| Current Status | <p>The Campus Master is moving forward and staff from IBI have been working diligently in gathering feedback from both internal and external stakeholders. There have been several surveys, town halls, group sessions and individual meetings. The thrust of these presentations touched on may topics including:</p> <ul style="list-style-type: none"> ● Algoma University physical growth strategy (Academic & Student spaces, Amenities and support facilities) ● Site integration (Big Vision) – Holistic vision / development guiding principles for the lands between Wellington St & the River ● Approach to transportation, site circulation, pedestrian connectivity, accessibility & others ● Conceptual design approach to open spaces, green areas, outdoor teaching/gathering spaces. ● Current and potential initiatives/projects that will be integrated, considered as part of the overall Master Plan approach. Discussion on primary sustainability principles for the following: <ul style="list-style-type: none"> ○ Site & Site infrastructure ○ Existing buildings ○ New buildings ○ Operations (waste management, recycling, etc) <p>The Completion of the Campus Master Plan will depend on a few variables, and we must be mindful that proper consultations and discussions are had. Currently IBI and AU Staff plan to conduct additional consultation sessions (both with staff and students), and we expect to have the Final Campus Master Plan document presented to the Board of Governors for approval by the end of January of 2020</p> |

September 2019

**2019
JOHN R. RHODES
SCHOLARSHIP DINNER**

*Honouring the
McDougall Family*



Wednesday, October 23, 2019

at
*The Water Tower Inn
360 Great Northern Road
Sault Ste. Marie, ON*

*Reception at 6:00 p.m.
Dinner at 7:00 p.m.*

Tickets:

\$150.00 per person

*(Charitable tax receipt issued for a
portion of the ticket price)*

**For tickets please call
Bev Teller, CFRE
705-949-2301 ext. 4125**

**2019 John R. Rhodes
Scholarship Dinner Committee**

Donna Hilsinger (Chair), Jamie
Caicco, Robert Cohen, Chris
Klemm, Mark Lajambe, Brent
Lewis, Jennifer McDougall, David
Marasco, Sheila Purvis, Rosetta
Sicoli, Bev. Teller

Dear Board of Governors,

On behalf of Algoma University, we are pleased to invite you to the **2019 John R. Rhodes Scholarship Dinner, in honour of the McDougall family.**

Since 1945, the McDougall family have been serving energy customers. The company has grown to become one of Canada's largest marketers and distributors of heating oil, propane, gasoline, diesel fuel and commercial lubricants, as well as being a leading multi-brand retailer. Now in its third generation of McDougall family ownership, led by Chris, Darren, and Jennifer, McDougall Energy Inc. reflects the family history, values and community-minded investment that has successfully guided the business for over 70 years, earning them national recognition as being one of Canada's Best Managed Platinum Member Companies.

The McDougall family have always ensured that they give back to the communities they serve. They have actively helped support many facets of the communities in which they have a presence, helping each one to grow and provide for its members. Through their Community Investment Program, they support initiatives that promote the growth of our shared communities, with a special focus on: Education, Healthcare, Recreation, Arts & Culture, Green Initiatives and Indigenous Communities. We are honoured to recognize and celebrate the ways in which the McDougall family have contributed to this community.

Since 1979, Algoma University has awarded the prestigious John R. Rhodes Scholarship to students who have demonstrated academic achievement, community leadership, integrity and vision while involved in political, social, or academic activities. Proceeds from the dinner provide the financial support required to ensure that the John R. Rhodes Scholarship continues.

Tickets can be purchased by completing the order form. Donations may also be made to the John R. Rhodes Scholarship. For further information, please contact Bev Teller, Alumni & Development Officer at 705-949-2301, ext. 4125 or by email at bev.teller@algomau.ca.

Thank you for your consideration and we hope you will be able to join us for this wonderful event.

Sincerely,

John R. Rhodes Dinner Planning Committee

Sept 12, 2019

Dear Board Member,

Aanii Boohzoo - it is an honour to be writing today to personally invite you to participate in the ***Fifth Annual National Building Reconciliation Forum*** taking place on our campus and various locations within our community from October 8th through the 10th. This year's event has been designed to engage past-secondary leaders and other leaders from the public and private sector in a national dialogue as we collectively consider the role of Canadian Universities during the next five years of reconciliation in this country.

As Board Members, your role in this national event is critical. Although you are more than welcome to participate in any of the activities planned for the [pre-forum](#) and the [forum](#), I strongly encourage you to participate in our official **Opening Ceremonies taking place on Tuesday, October 8th at 8:00 am at Bellevue Park (Algoma Sailing Club)**. All members of the Board are also invited to join me as honoured guests at a **Gala Dinner** on the evening of **Wednesday, October 9th** at the Machine Shop. With live performances and traditional cuisine, this is an event that is not to be missed.

If you would like to attend any or all of these events, please contact Lauren Nasby at 705-949-2301 ext 4114 or email her at lauren.nasby@algonau.ca and she will ensure you have a day pass for the forum events and a ticket for the Gala Dinner.

In closing, I know I speak on behalf of the President's of all co-host institutions when I say we both value and look forward to your participation. This gathering will provide a truly transformational experience that will help reinforce Algoma's Special Mission to a national audience of senior leaders committed to collaboratively implementing change while celebrating related successes within our institutions and communities.

Miigwech,



Asima Vezina
President & Vice Chancellor

Algoma University is proud to be a leader on the National stage in Truth and Reconciliation efforts. As a partner with Shingwauk Kinomaage Gamig and the Children of Shingwauk Alumni Association, Algoma University has a special mission to cultivate cross-cultural learning between Indigenous populations and other communities. Uniquely located on the site of the former Shingwauk Residential School, the Shingwauk Residential Schools Centre (SRSC) at Algoma University is taking up the Truth and Reconciliation Commission of Canada's (TRC) call for community-engaged heritage work by making the story of Residential Schools more broadly accessible.

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| Topic | Campus Renovations Board Report (Open) Sept 19, 2019 |
| Purpose | Detailed campus renovation report for OPEN session |
| Prepared by | Robert Battisti, Vice President of Finance and Operations |
| Background | <p>Aligned with Algoma University's (Algoma) four corporate priorities of enhancing the student experience and supporting strategic enrolment growth, Algoma is progressing with four main projects under the partnership of David Ellis Architects Inc.'s (DEA) and IBI Group.</p> <p>The scope of each project is outlined below:</p> <ul style="list-style-type: none"> ● Project A was defined as a development of a Campus Master Plan; ● Project B was a conceptual plan for the establishment of the East Wing as a National Training Centre as well as a promotion of prominence of the Shingwauk Residential Schools Centre; ● Project C was a conceptual plan to create a space for the School of Business & Economics (SOB&E) within level 2 of the West Wing; and ● Project D was defined by eight renovations within the main building of the Sault Ste. Marie (SSM) Campus. These sub-projects included: the renovations associated with relocating the computer labs, the bookstore, Algoma University Student Union (AUSU) offices, an upgrade of the North Wing level 3 corridor, and renovations of Student Success Central, the Speak Easy, the International Student Lounge, and the Recruitment Office. <p>As part of the project governance to ensure oversight of milestones and the budget, a working committee has been developed with representation from DEA, IBI Group, NorMech and Algoma.</p> |
| Current status | <p>The following is based on the working committee September 4, 2019 meeting, listed are the highlights for each project:</p> <p>Project A - Campus Plan:</p> <ul style="list-style-type: none"> ● On-line survey is in progress ● Meetings occurred on September 12, 2019 in Sault Ste. Marie with various stakeholders (including Anishinaabe partners) and one is scheduled on September 26, 2019 with student leadership ● Master plan is scheduled for a draft review in November |

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| | <p>Project B - National Training Centre:</p> <ul style="list-style-type: none"> • Meetings occurred with SKG and the Children of Shingwauk regarding potential of site collaboration on September 12, 2019 • Funding application is due in early November 2019 <p>Project C - School of Business and Economics (SOB&E):</p> <ul style="list-style-type: none"> • Follow-up session occurred on August 15, 2019 to further develop the design • Schematic design session is the next step, and planned for September 26, 2019 <p>Project D - Eight Sub Projects:</p> <ul style="list-style-type: none"> • Various working group sessions have occurred resulting in new scope being defined in many projects • Procurement for the various projects will occur once management has reviewed the class C estimates and developed a plan regarding the financing and timing of the projects. • The primary focus will be the computer labs due to the programs increased growth this year and as per the Strategic Enrolment Management plan. With the additional faculty and the opportunity to offer a Master's degree it will be a showcase for the Sault Ste. Marie campus • Updates of each one: <ol style="list-style-type: none"> 1. Computer labs - reviewing IT standards for the room, design drawings to be finalized next week. 2. Bookstore - location may change based on Project C impact 3. Algoma University Student Union (AUSU) office - meeting scheduled on September 26, 2019; 4. Upgrade of the North Wing level 3 corridor (part of Student Success scope) 5. Student Success Central - conceptual design has been completed. 6. Speak Easy - meeting scheduled on September 26, 2019; will include possible changes to the cafeteria 7. International Student Lounge (Globe) - conceptual design has been completed. 8. Recruitment Office - drawings to be finalized |
| Future actions | <p>Review the various funding sources available regarding the Computer labs before tendering the project for review and recommendation by the Finance Committee to the Board of Governors.</p> <p>Provide periodic updates of the projects to the Finance Committee and the Board of Governors.</p> |